**SCHEDULE:**

**Wednesday**

5:00 p.m.  Registration and Cocktail Reception – Cathedral of St. Vibiana  
214 South Main Street, Los Angeles, CA 90012

  **Opening Address**  
  Andrew Delbanco, Columbia University

  *College Admissions: Do We Do What We Say We Do?*

**Thursday – Making the Case for Change in College Admissions**

7:30 a.m.  Continental Breakfast at the Omni Hotel (all day events at the hotel)  
251 South Olive Street, Los Angeles, CA 90012

8:15 a.m.  **Welcome**  
C.L. Max Nikias, President, University of Southern California

8:30 a.m.  **Keynote Address**  
Robert Zemsky, University of Pennsylvania

  *Defining Our Collective Charge*

9:00 a.m.  Question and Answer Session
9:30 a.m. Break

9:45 a.m. **Session I – The Case for Change from the Perspectives of Educational Scholars: What We Do, Why, and With What Results**

Panelists:
Joseph Soares, Wake Forest University (what: assessment/testing issues)
Susan Dynarski, University of Michigan (what: strategic use of aid)
Bill Tierney, University of Southern California (why: A system motivated by pursuits of prestige, status, and rank)
Anthony Carnevale, Georgetown University Center on Education and the Workforce (results: Outcomes of an admissions system built around pursuits of prestige, status, and rank)

11:00 a.m. Question and Answer Session

11:30 a.m. Break

11:45 a.m. Luncheon

12:15 p.m. **Keynote Address**
Michael McPherson, Spencer Foundation
Sandy Baum, Skidmore College

*The Social Purpose of Sorting: An Economic Case*

1:00 p.m. Question and Answer Session

1:30 p.m. Break

1:45 p.m. **Master Class**
Harry Brighouse, University of Wisconsin

*Ethical Exigencies and Opportunities: The Space for Moral Action*

2:30 p.m. Question and Answer Session

3:00 p.m. Idea Harvesting Session
Moderated by Jeffrey Brenzel, Yale University

4:00 p.m. Adjourn

6:00 p.m. Cocktail Reception – California Club
538 South Flower Street, Los Angeles, CA 90017

7:00 p.m. Dinner – California Club
Welcome
Elizabeth Garrett, Provost, University of Southern California

Keynote Address
Roberto Rodriguez, White House Education Advisor

Why America Cannot Wait for Change in College Admissions

Friday – Outlining a Framework for Actionable Change in College Admissions

7:45 a.m. Continental Breakfast at the Omni Hotel (all day events at the hotel)

8:15 a.m. Session II – Laying the Framework for Change in College Admissions: The Perspective of Enrollment Professionals

Panelists:
Philip Ballinger, University of Washington
Bill Fitzsimmons, Harvard University
Arlene Wesley Cash, Spelman College
Susan Wilbur, University of California

9:00 a.m. Question and Answer Session – Ingredients and Impediments to Facilitating Change

9:30 a.m. Break

9:45 a.m. Session III – Laying the Framework for Change in College Admissions: Individual, Collective, Legal and Leadership Considerations

Panelists:
Joyce Smith, NACAC
Matthew Reed, The Institute for College Access & Success
Art Coleman, EducationCounsel LLC
John Slaughter, President Emeritus, Occidental College and the University of Maryland

11:00 a.m. Question and Answer Session – Ingredients and Impediments to Facilitating Change

11:30 a.m. Closing Remarks and Summary

Jerry Lucido, University of Southern California
Lloyd Thacker, Education Conservancy

Next Steps in Developing an Action Plan for Change
12:00 p.m.  Adjourn - Box lunches distributed